



The Shift to Housing Focused Street Outreach and Shelter Provision

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Housing as a Human Right: Access, Stability, & Production

September 23, 2026

2025 EMERGENCY SHELTER & STREET OUTREACH OUTCOMES

20,523

2025 entry/exit ES
discharge episodes

78.0 Days

Average shelter stay
Median: 27 Days

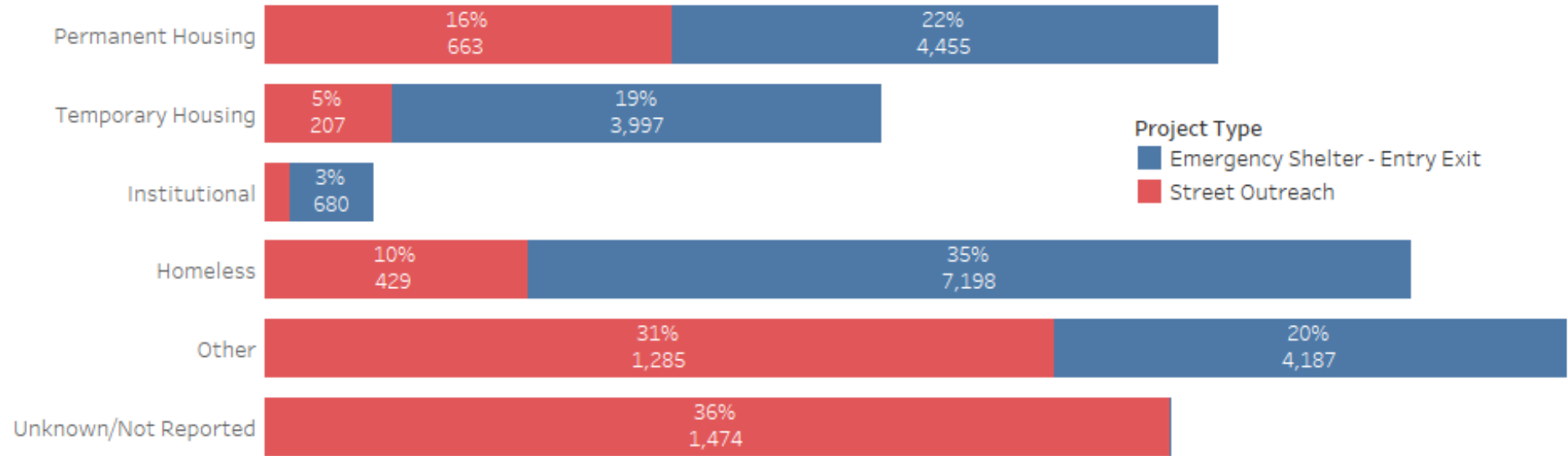
17.0%

of discharge episodes were followed by
a return to the same shelter within 90 days

Where People Went After Discharge

Distribution of 2025 exit destinations by project type

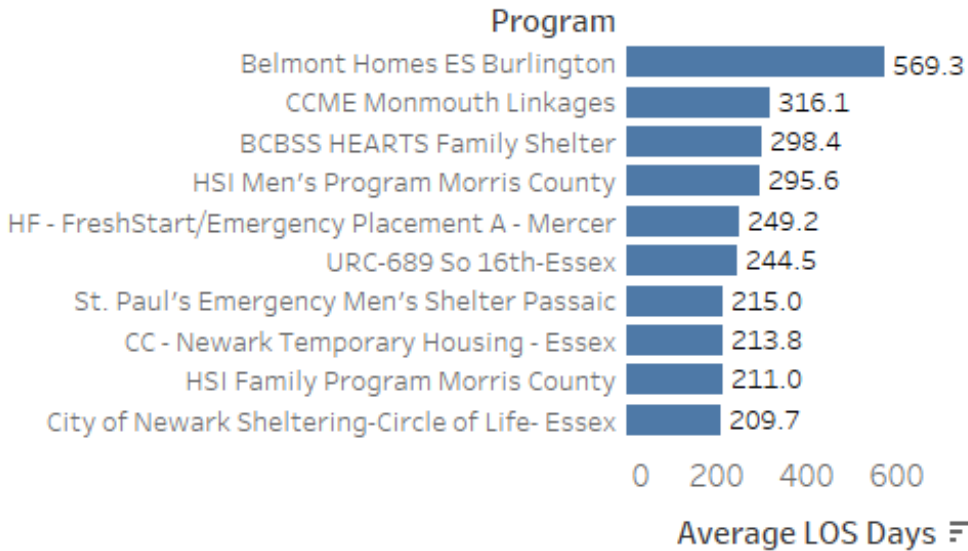
Destination Category



Emergency Shelter - Night-by-Night had 100% Discharge Destination as Other

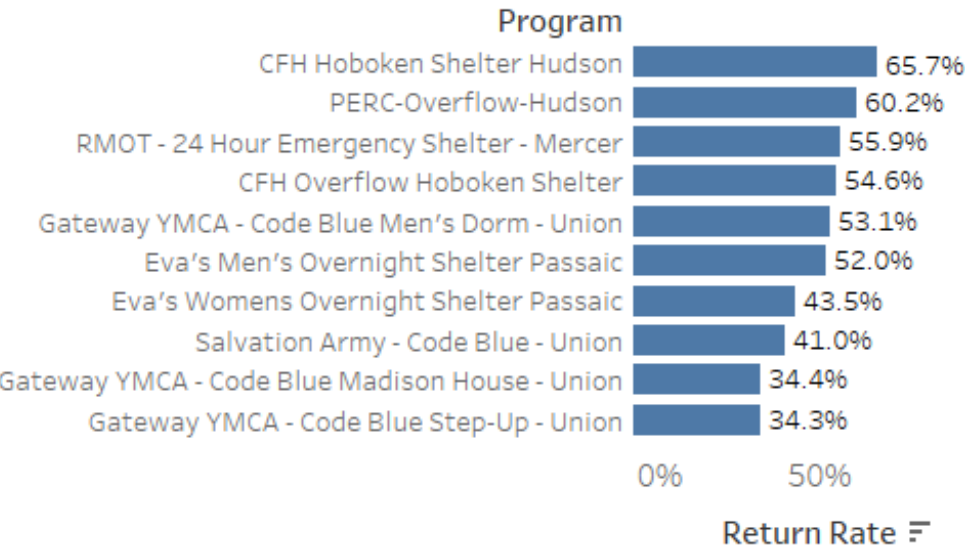
Top 10 Longest Average Shelter Stays

Entry/Exit emergency shelters with at least 25 completed stays



Top 10 Highest 90-Day Same-Shelter Return Rates

Entry/Exit emergency shelters with at least 25 discharge episodes



Methodology: Discharge outcomes reflect 2025 exits. Length of stay and 90-day same-shelter returns are calculated for Emergency Shelter – Entry/Exit projects only. A return is defined as a new admission to the same shelter within 90 days of discharge. Program-level comparisons include shelters with at least 25 completed stays or discharge episodes. Middlesex County is excluded due to unavailable HMIS data.



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**WE'RE ALL
HOUSING-FOCUSED...
RIGHT?**



HOUSING-FOCUSED

WOULD IT BE VISIBLE?

If housing is the organizing principle, it should be **visible** in how the organization **operates.**



PHILOSOPHY
What we believe.



MISSION
What we say we're here to accomplish.



IMPLEMENTATION
What shapes the work every day.

STILL
HOUSING-
FOCUSED.



WHERE WOULD IT BE **VISIBLE?**

If housing focus is the organizing principle, it should show up across the organization.



CONVERSATIONS

Team meetings
Supervision
Case conferencing



PRACTICE

First contact
Housing conversations
Next-step actions



STRUCTURE

Policies
Staff roles
Resource decisions



EVIDENCE

Data
Outcomes



WHAT DOES HOUSING FOCUS **CHANGE?**

It changes the questions that show up in everyday work.



IN A TEAM MEETING

What is keeping this person homeless?



AT FIRST CONTACT

How do we start creating a path toward housing?



WHEN SOMEONE IS STUCK

What are we waiting for?



IN SUPERVISION

What is the next action — and who owns it?

MEET PEOPLE WHERE THEY'RE AT, BUT DON'T LEAVE THEM THERE.

WHAT DOES **YOUR DATA SAY?**

Both matter. The question is what they tell you — and what you do with them.



ACTIVITY

- Contacts
- Meals
- Bed occupancy
- Assessments

Tells us what we're doing.
Helps us understand demand and service use.



RESOLUTION

- Time homeless
- Housing movement
- Bottlenecks
- Returns

Tells us whether people are moving.
Helps us identify where they're getting stuck.



DOES YOUR DATA DESCRIBE HOMELESSNESS — OR **HELP YOU SHORTEN IT?**

**BUT WHAT IF
THERE ISN'T ANY
HOUSING?**





SCARCITY CHANGES THE DIFFICULTY. **NOT THE MISSION.**

Even in a tight housing market,
there are still things we can
move today.

WHAT CAN WE MOVE **TODAY?**



ID



Landlords



Income



Natural
supports



Applications



Housing
pathways



Housing
preferences



BEING ON A HOUSING LIST SHOULD NEVER MEAN BEING PUT ON PAUSE.

A housing list should be a pathway — not a parking lot.



What can we **prepare** now?



What else can we **explore**?



What can we **resolve** now?



Are there appropriate housing opportunities **outside this pathway**?

ORG CODE

THE STANDARD IS **ARRIVAL.** NOT ACTIVITY.

A lot of activity doesn't mean
we're getting closer to our
destination.



FLIGHT	DESTINATION	STATUS
AC849	TORONTO	DEPARTED
UA364	NEWARK	IN AIR
DL2756	BOSTON	DELAYED
WS728	CHICAGO	CIRCLING
AA312	NEW YORK	CIRCLING
UA1987	WASHINGTON	HOLDING
AC592	CLEVELAND	LANDED

BUT WHAT COUNTS AS **ARRIVAL?**

A KEY?

A UNIT?

A HOME?



HOUSING-FOCUSED WORK SHOULD HELP PEOPLE RECOVER FROM THE EXPERIENCE OF HOMELESSNESS. **NOT EXTEND IT.**



HOME



BELONGING



COMMUNITY



CHOICE



STABILITY

ORGCODE



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Wellness Center
2 W. Glendale Ave.
Pleasantville, NJ 08232
609-377-8929
www.njangelsinmotion.org

Angels in Motion
formed in 2015 in
Kensington,
Philadelphia,

In 2017 Atlantic
County chapter
opened.



12-15 Outreaches a month

- Blessing Bags
- Lunch
- Resources
- Haircuts
- Recovery Support
- Narcan







Narcan,
Resources,
and support
provided by
people with
lived
experience



How does AIM provide support?

- We answer your call
- We provide consistent outreach
- Our Wellness Center is open 7 days a week
- We provide basic necessities, funding for sober living and support to move from unhoused to housed for those choosing sobriety.
- We stay engaged through the journey and provide countless opportunities for wellness.



WE ARE OPEN



SUNDAY 12-3

MONDAY 9-12

TUESDAY 2-7

WEDNESDAY 12-3

THURSDAY 9-12

FRIDAY 9-12

SATURDAY 12-3

2 W. GLENDALE AVE., PLEASANTVILLE

609-377-8929





Blessing Bags are
a tool of
engagement

They include
food, resources,
our contact
information and
messages of hope





ANGELS IN MOTION

Yoga + Wellness

MOVE. BREATHE. CONNECT. HEAL.
Restorative yoga, mindfulness, and community for all.



Garden Yoga

Weekly Yoga & Sound bath Classes

Join us for restorative yoga sessions designed to relax your mind, strengthen your body, and reconnect with your breath & nature.

ALL LEVELS CLASS

EVERY TUESDAY

6:30 PM – 7:45 PM

2 WEST GLENDALE AVENUE
PLEASANTVILLE

THE LEADERSHIP STUDIO PRESENTS GENTLE YOGA

SATURDAYS | 5:30 PM

1600 NEW ROAD
NORTHFIELD, NJ 08225



This class is **FREE**,
with donations benefiting
Angels in Motion and
Leadership Studio.

THE LEADERSHIP STUDIO & ANGELS IN MOTION COMMUNITY SATSANG



EVERY FRIDAY

7:00 PM – 8:15 PM

161 S. TENNESSEE AVE
ATLANTIC CITY, NJ

This class is open to anyone in recovery
from all addictions, or anyone who would
benefit from the practice of yoga,
meditation, and mindfulness on and
off the mat.

FOR MORE INFORMATION, QUESTIONS,
OR TO SIGN UP FOR CLASS VISIT
WWW.LEADERSHIPSTUDIOAC.COM



Stronger Together

These classes are more than movement—
they're about building community, supporting
recovery, and creating a healthier, happier
life for everyone.

- ✓ All levels welcome
- ✓ Donations appreciated
- ✓ Support recovery & wellness
- ✓ Connect with like-minded people

RESTORE
YOUR MIND

STRENGTHEN
YOUR BODY

NOURISH
YOUR SOUL

GIVE BACK
TO YOUR
COMMUNITY



ANGELSINMOTIONAC

ALL DONATIONS HELP SUPPORT ANGELS IN MOTION,
LEADERSHIP STUDIO, AND RAIZ COLLECTIVE.

Thank you for supporting our mission! ❤️



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CALGARY
DROP-IN
CENTRE

Mission, Vision, Values

MISSION

Working with community to end homelessness, one person at a time.

VISION

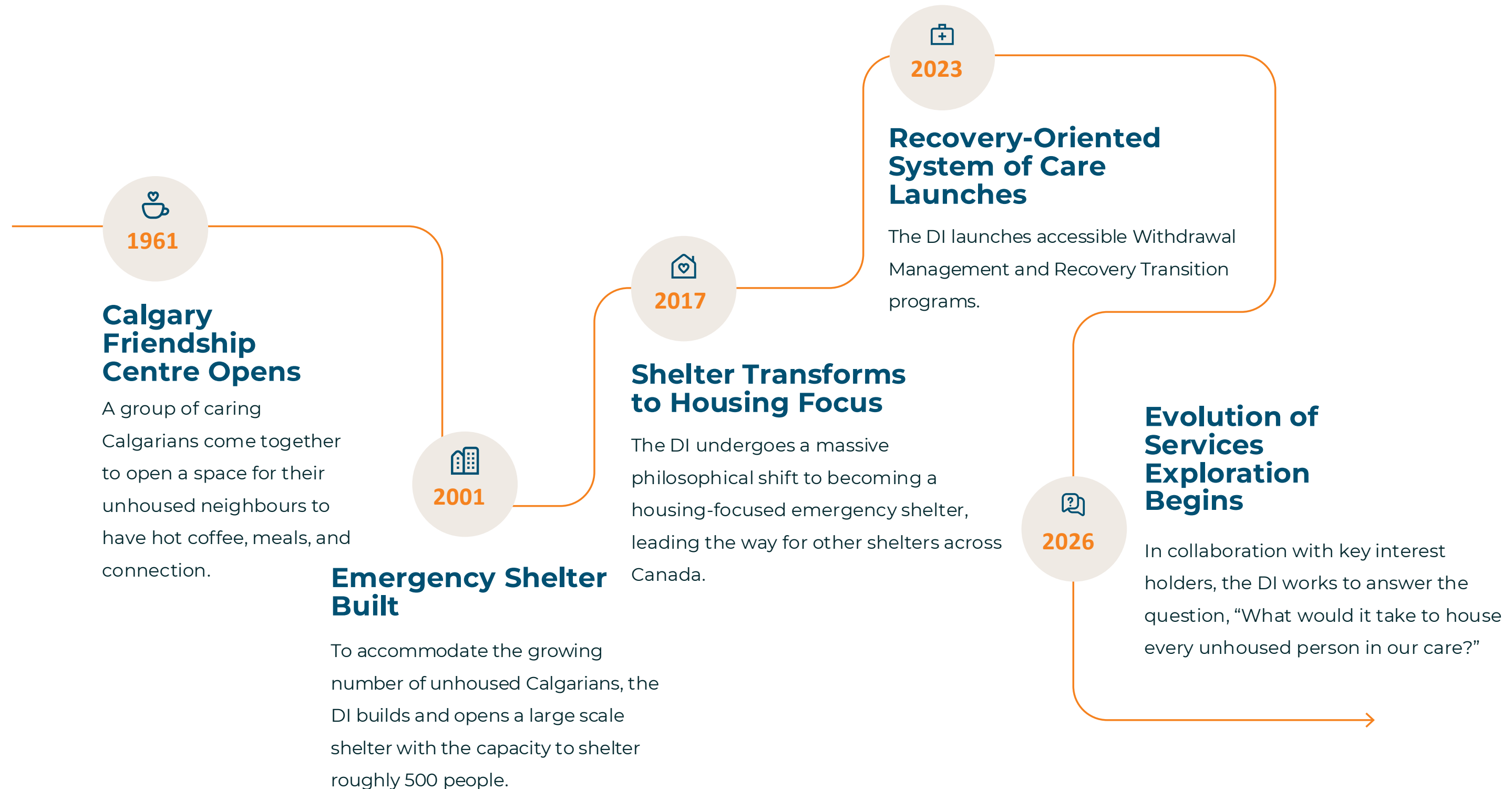
A community where everyone can find their home.

VALUES

Kindness, Respect, Wellness,
Accountability, Community.



65 Years of Building Pathways to Community



Our Impact in 2025-2026

	Monthly Avg.	Annual Total	Percentage of Total People Housed (N=581)
Total # of housing	48	581	N/A
placements Independent	41	495	85%
living placements DI	1	12	2%
Housing placements	3	38	6.5%
Supportive Housing	3	36	6%
placements via			
Coordinated Access Table			

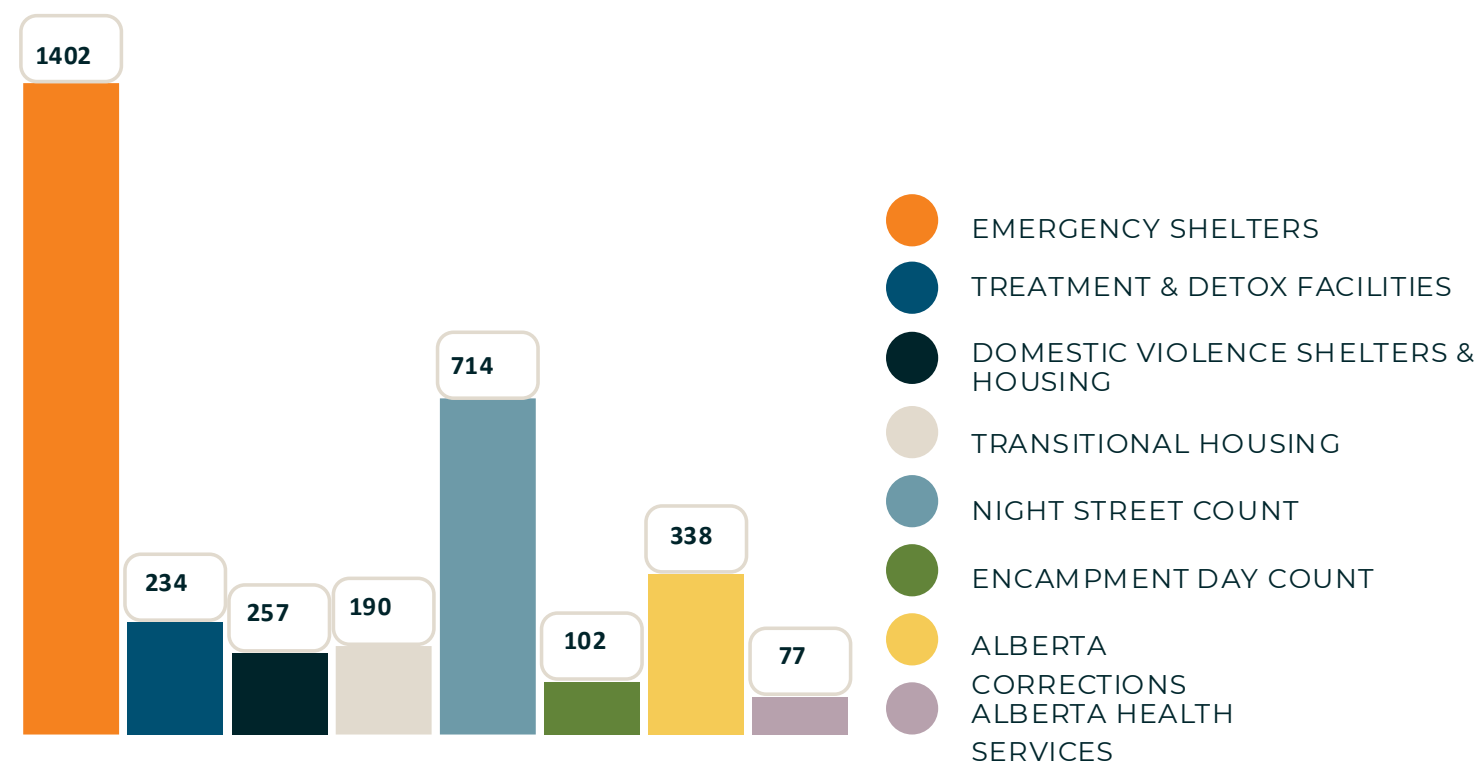
581

HOUSING PLACEMENTS WHERE FOLKS MOVED OUT OF
HOMELESSNESS AND INTO THEIR OWN HOME

The DI also supported people through relocation, re-housing without entering shelter, natural supports and relocation to an appropriate shelter 226 times for a total of 807 successful outcomes.

State of Homelessness in Calgary

Count by Location

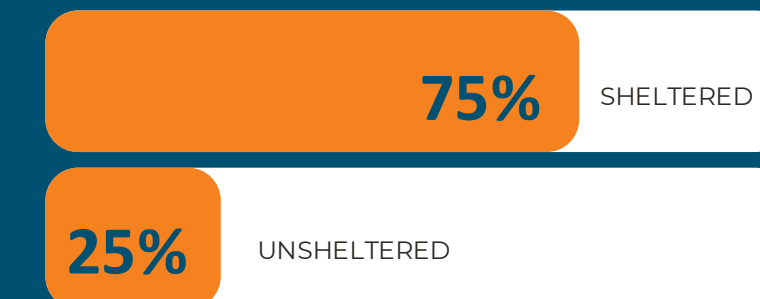


Source: Calgary Homeless Foundation 2024 Point in Time Count

2 out of 1000
Calgarians
experience
homelessness

3,314

Individuals and heads of households were identified as experiencing homelessness during the 2025 PiT count.



Since 2008:





Thank you to our Speakers!

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